

RCA 2024-2029 MEDIUM TERM STRATEGY FRAMEWORK ANALYSIS

Current Document			
2018-2023 Section		Analysis	Include / change in 2024-29 MTS
Pt.	Title	<i>Reflect GP expectations? Content suitable / missing?</i>	<i>Main points to be updated</i>
A	Background	<ul style="list-style-type: none"> • Straight-forward section. Existing text largely appropriate. • Include description of legal basis. • Note previous MTS did not note 50th Anniversary of RCA or changes to treaty itself. Include this time? • Context for that actual WG and how it works • Reason for and for whom the document is designed 	<ul style="list-style-type: none"> • Update as required
B	RCA Strategic Context	<ul style="list-style-type: none"> • Chapeau only 	<ul style="list-style-type: none"> • Factual updates only
B.1	Mid-term achievements of the RCA	<ul style="list-style-type: none"> • Section focuses on thematic programs outside RCA. Should be more focused on RCA achievements, and be more strategic. • Achievements in terms of technology transfer and how it reaches the end-users / beneficiaries. • Perspective from IAEA as well as GPs? Growth of TC program to RCA? • Reflect high level achievements 	<ul style="list-style-type: none"> • Retain discussion of RCARO and PAC, but include description of MTSC WG (and predecessors), MTR, and Secretariat reviews (e.g. mutation breeding)
B.2	RCA Context for the New MTS	<ul style="list-style-type: none"> • Existing text largely accurate. Update as necessary. • Acknowledge COVID-19 pandemic and impact on RCA. Possibly its own section. 	<ul style="list-style-type: none"> • Update including section on COVID-19 • Consideration of regional challenges i.e. food security,

		<ul style="list-style-type: none"> • Need to emphasise human resource development and resourcing (including attracting external sources) • Expansion and engaging with new partners including other multilateral organisations and programmes. • Acknowledging the challenges of the demographics of the RCA i.e. differences in technology capacity and populations. • Focus on “new” technologies in technology transfer (i.e. VC, online training, social media etc.) 	zoonotic diseases, climate change, plastics
B.3	Vision	<ul style="list-style-type: none"> • Section needed, but text oddly worded. Should be more outcome focused. • Should be consistent with treaty text. 	<ul style="list-style-type: none"> • Update language to be outcome focused. • Explicitly draw out for individual approval
B.4	Mission	<ul style="list-style-type: none"> • Existing text ok, but again needs to be more outcome focused • Re-title section “Objectives”? • Should be consistent with treaty text. 	<ul style="list-style-type: none"> • Expand to include outcome objectives • Explicitly draw out for individual approval
B.5	RCA principles and Core Values	<ul style="list-style-type: none"> • Text largely OK. Could possibly cross-reference against Performance Indicators. Could add “Stakeholder / User Focused”, “Regionally focused” 	<ul style="list-style-type: none"> • Update as necessary
B.6	Critical Processes and Procedures	<ul style="list-style-type: none"> • Re-title “Operating Structure”? • Reference GOR • Resource mobilisation important affect all levels. Separate sub-section at higher level. • Missing level – Activities? • Describe interface with RPF? 	<ul style="list-style-type: none"> • Rework text to more accurately reflect operation of RCA

		<ul style="list-style-type: none"> • Maybe move down to later in the document 	
B.7	RCA Stakeholders and Trends	<ul style="list-style-type: none"> • Title only. Could use short context statement. 	<ul style="list-style-type: none"> • Add context chapeau
B.7.1	RCA Stakeholders	<ul style="list-style-type: none"> • Needs a mind-mapping exercise to ensure that no-one missed • Needs description of each stakeholder type and their role in RCA • Make general? 	<ul style="list-style-type: none"> • Update as required
B.7.2	Stakeholder Trends	<ul style="list-style-type: none"> • Largely accurate, add things like SDGs , COVID, changing demographic of RCA (new GPs including PICs) • Integrated into section on Context (B.2)? 	<ul style="list-style-type: none"> • Update as required
C	Strategic Directions and Priorities	<ul style="list-style-type: none"> • Chapeau section 	<ul style="list-style-type: none"> • Update as required
C.1	Strategic Directions	<ul style="list-style-type: none"> • The “Directions” are well and good, but there is little if any consideration of: <ul style="list-style-type: none"> ○ Why they are important? ○ Are they outcome focused? • May need a review / mind-mapping exercise • Some details from previous versions of MTS. Cross-reference? 	<ul style="list-style-type: none"> • Need to review
C.2	Strategic Priorities	<ul style="list-style-type: none"> • Vitally important section. 	<ul style="list-style-type: none"> • To be discussed at meeting
C.2.1	Food and Agriculture	<ul style="list-style-type: none"> • Question to be considered: <ul style="list-style-type: none"> ○ Does RPF straight replace this section? 	
C.2.2	Human Health	<ul style="list-style-type: none"> ○ How are result of the RPF survey to be used in defining the priorities? 	
C.2.3	Industry	<ul style="list-style-type: none"> ○ Were the SDGs considered? 	
C.2.4	Environment		

C.2.5	Safety	<ul style="list-style-type: none"> ○ How does RPF drill down to next level (i.e. what are the desired outcomes under each sub-theme)? 	
C.2.6	Energy Planning	<ul style="list-style-type: none"> • Include description of expected impacts? What are priority areas important? • New section / annex – Table that cross references previous section vs priority areas? May be assisted by RPF. • How do we include cross-disciplinary topics and issues? • Needs to match GP needs / capabilities • MTS may not change but RPF can be updated 	
D	Critical Implementation Enablers	<ul style="list-style-type: none"> • A good section. Could be cross-referenced to B.6? • Missing “Activities” level? • Note new management approaches utilised as a result of COVID 	<ul style="list-style-type: none"> • Update as required • Include activity level?
D.1	Operational Management Level	<ul style="list-style-type: none"> • Some of this is “Principles” and could be moved to B.5? 	<ul style="list-style-type: none"> • Update / move items as required
D.2	RCA Programme Level	<ul style="list-style-type: none"> • Fairly good. Need to increase long-term outcome monitoring (potential standalone sections). • Emphasise on database / information collation 	<ul style="list-style-type: none"> • Update as required
D.3	RCA Project Level	<ul style="list-style-type: none"> • Fairly good. Needs consideration at an activity level as well? 	<ul style="list-style-type: none"> • Update as required • Include activity level?
E	Execution of the MTS	<ul style="list-style-type: none"> • Section could be reworded or even possibly removed / moved to other groups. • A specific list of actions to be completed during the term of the strategy is needed, but without context / more fulsome description of each it seems a little bit of a “dumping ground” 	<ul style="list-style-type: none"> • Update required actions • Make actions SMART • Provide more context as to how the actions will help implementation of the strategy

F	Performance Indicators	<ul style="list-style-type: none"> • Important section, and PIs largely accurate, although may update based on ongoing work of MTSC WG. • Add Goal or Evaluative Criteria to be clear on how performance will be managed? • Should be focused on implementation of MTS and lead to improvement 	<ul style="list-style-type: none"> • Update in consultation with MTSC WG • Add Goals or Evaluative Criteria
Ann 1	(RCA Members)	<ul style="list-style-type: none"> • Update if required 	<ul style="list-style-type: none"> • Update if required
Ann 2	(RCA Regional Strategic Priorities Aligned with the SDGs for Asia and the Pacific Region)	<ul style="list-style-type: none"> • This is a good section, but will need to be reviewed along with development of the RPF 	<ul style="list-style-type: none"> • Update based on RPF.

Possible Areas of Expansion	
Missing Section	Broad Description of Content
Needs Analysis	<ul style="list-style-type: none"> • While the broader context of regional needs occurs in some parts of the document, a discreet, more methodical analysis may be needed.
Operating Environment / Envelope	<ul style="list-style-type: none"> • There is currently no description or even recognition of how the RCA fits into the broader TC program. This should be recognised somewhere high in the document. • Need to draw stronger linkages with SDGs
Demographics of GPs	<ul style="list-style-type: none"> • Need to acknowledge the changing and increasingly varied nature of the CA as more PICs and smaller countries join
Growth Goals	<ul style="list-style-type: none"> • Do we want to expand the programme scope, reach to new partners etc.? Deepen work of the programme?

Resource Mobilisation	<ul style="list-style-type: none">• Do we need an explicit section on what our financial resources are / expected to be? At a program level? At a project level?
Impact Monitoring	<ul style="list-style-type: none">• This topic should be weaved throughout the document, but may also need a specific section?